## **Capital Projects & Infrastructure**

Helping you to sustainably plan, build, finance, operate and create value from your capital projects and infrastructure



Advising on capital projects to benefit communities and the environment

In an uncertain world, PwC helps you successfully achieve the transformation you are pursuing through sustainable, resilient, and inclusive capital projects and infrastructure, recognizing that construction projects are a key vector of change. We understand the unique challenges of these transformative endeavours and are committed to partnering with you to enact meaningful transformations, ensuring your projects not only meet today's standards but set new benchmarks for the future.

### Success defined across the project life cycle

#### Create value



#### Strategy Solution & Policy

- Portfolio planning
- Portfolio optimisation
- Master-planning support



Finance

& Procurement

Procurement/

contracting strategy

Procurement planning

and management

compliance with

regulations and

controls

Dispute risk avoidance

Review and remediate

## **Optimisation**

- Programme organisation set up
- Develop and refine business case
- Bespoke and advanced reporting & project management solutions
- BIM strategy

#### Protect value



#### **Delivery** certainty

- Project controls
- Disputes independent expert advisory
- Construction delivery efficiency improvement
- Data analytics monitoring
- Remediation compliance challenges with regulations and controls

### Transition into service

Operational readiness

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- Commercial close-out strategy and management
- Claims readiness assessment/ support in claims development
- Training plan for operations staff

#### Realise value



#### Operational efficiency

- Post-investment review
- Asset maintenance and resilience strategy, policies & procedures and systems
- Operational efficiency
- Predictive maintenance analytics



#### **Disposal** & Decommission

- Refinancing
- Decommissioning strategy & logistics
- · Permitting for the safe decommission
- Asset sale





## Our customized solutions tailored for YOUR success

At PwC, we understand that each client and their capital project is unique, requiring a nuanced approach to ensure exceptional outcomes. That's why we offer a diverse range of solutions, each designed to meet the specific needs, goals, and challenges of our clients at any stage of your capital project. We are committed to leveraging our specialized delivery models to offer solutions that are not only efficient and effective but also aligned with your strategic objectives. Discover how our tailored delivery models can drive your success, ensuring that we deliver on our promise of excellence with every project.

# Project management office creation

Organisations undertaking capital projects often lack relevant in-house expertise to deal with such transformational projects. PwC can assist your organisation setting up and laying the foundation for a commensurate Project Management / Owner Support Office with relevant project controls to foster this transformation. We can assist you creating a structure to deliver on plan, within budget, achieving the sustainable outcome you aspire.

## Project execution excellence

Sometimes projects do not run as expected or desired, milestones are delayed, costs increase beyond budget, confidence in the project team starts eroding. In those situations, PwC can assist you in determining the root causes for the challenges and help you turn around the situation. Utilizing PwC's maturity framework, we evaluate projects' current state, set future objectives based on industry benchmarks and best practices, and deliver tailored recommendations to reach specified maturity levels and organizational alignment.

PwC's project review method can further assist in identifying and determining the actual progress and evaluating the time & cost to completion. We can support you in implementing the required actions to bring your project back on track.

# Capital project management as a service

PwC's proven project management methods blend experience from numerous capital projects, industry best practices and connected tech platforms. Leveraging this accumulated knowledge, experience and technology, we can assist clients drive change and transformations, by establishing and running the project management office for them.

# Flexible expertise deployment

At PwC, we understand that in today's dynamic business environment, the need for specialized expertise can arise at any stage of your project, which is why we are equipped to deploy our Subject Matter Experts (SMEs) precisely when and where you need them. Our approach ensures that you have access to top-tier talent, tailored to your project's specific requirements when you require them, from the initial strategy & policy definition to the project execution and the asset's operations. Our commitment is to seamlessly integrate our SMEs with your teams, fostering collaboration and knowledge transfer to drive your project forward.



### Who are We

PwC Capital Projects & Infrastructure | One network with global reach and local presence



Case Study

### Largest transmission cable project worldwide

As a strategic partner, PwC is involved in the construction and management controls for a two high-voltage, equal current transmission cable spanning 700 km.

PwC's strategy involved forming a unique blend of project management officers and subject-matter experts, establishing governance structures for swift decision-making, and designing a tailored project management office framework for seamless integration and standardization across teams.

Among others, the outcomes included the rapid formation of a 250-strong organization of project managers and experts and the implementation of a control center that offers comprehensive project insights through dashboards, serving as a single source of truth.

Our global network

Presence

Competence areas

3.233

People worldwide

1,014

EMEA network

People working in **FMFA** 

**70** 

Countries with local teams

Major expertise competence areas including Engineering, Commercial, Legal, Auditing, Financing, Forensic and Digital Experts

Experience

>250

Assignments across the globe over the last 5 vears

With industry experience from different sectors













Infrastructure



Industrial Plants



Generation and Distribution



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### Your project delivery partner

As no two capital projects are alike, or have precisely the same set of objectives, issues and constraints, our team have a proven track record in the delivery of targeted project support across the entire project lifecycle. We deploy quickly and bring a digitally-enabled and project-proven toolkit that we will tailor to address the needs of your specific project.

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Please see www.pwc.com/structure for further details.

