## The Future of Remote Work 2020

PwC launched a global survey to understand how companies are planning their remote work arrangement policies and adapt to the changing needs of their workforce.

The survey was open for one week from July 23 to August 3, 2020 and over 300 companies participated.





# The Future of Remote Work | Highlights

#### Enabling remote work arrangements

51% of companies are already set up or are in the process of enabling domestic and international remote work arrangements, with 17% exploring how to make it possible. Only 19% do not anticipate adopting remote work as the new norm.

**Top three priorities** of enabling remote work arrangements are: health and safety of their employees (70%), enhancing the employee experience (65%) and attract/retain key talent (60%)

**Majority of companies** are anticipating their remote workers to have an access to an office, with 45% not requiring employees to go into the office and 21% anticipating a hybrid approach between remote work and office work days

#### Remote work arrangement policies



53% of companies currently have remote work arrangement policies, and more than **50% of companies with no policy anticipate that they will implement a remote work arrangement policy by the end of 2020** 



Majority of companies are restricting roles and locations, with **more than 70% requiring the employee to have the right to work** in that location and location restriction based on entity presence



**80% of companies are not making any salary adjustments** during the remote work arrangement period

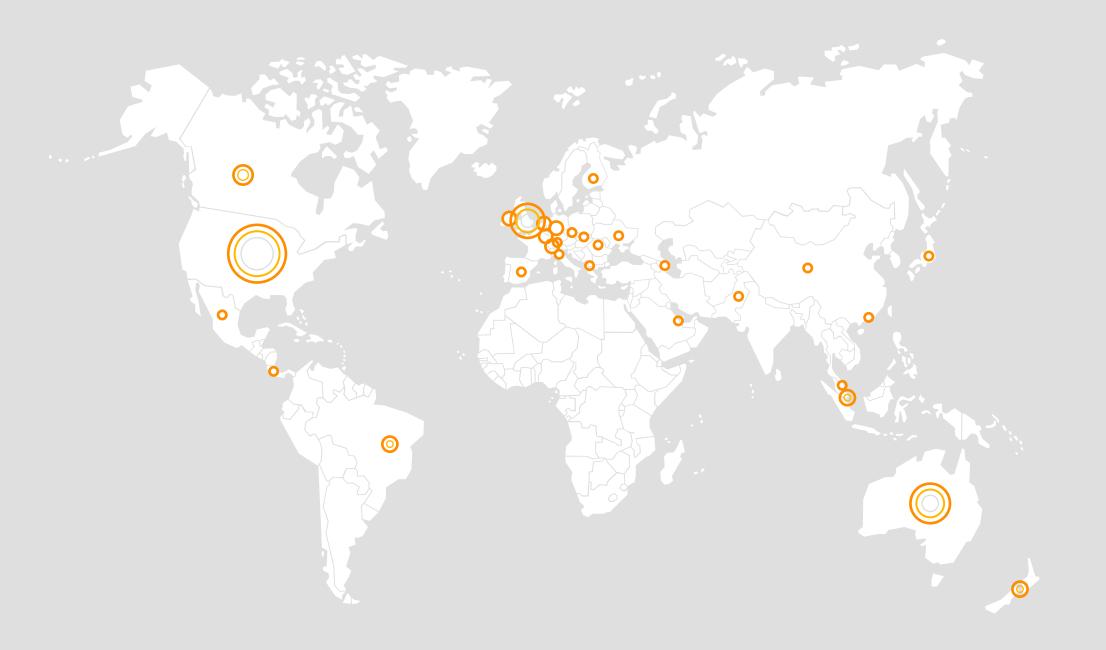


Over half of the respondents are **not providing any allowances**, **reimbursements or mobility support,** including tax support for a remote work arrangement

	e.	∢	

More than 60% of companies are **not adjusting for tax withholding or providing tax compliance support;** 32% of respondents anticipate to continue compensating their employees based on their home work location, regardless of where they physically work

## Survey Demographics



\_\_\_\_ pwc

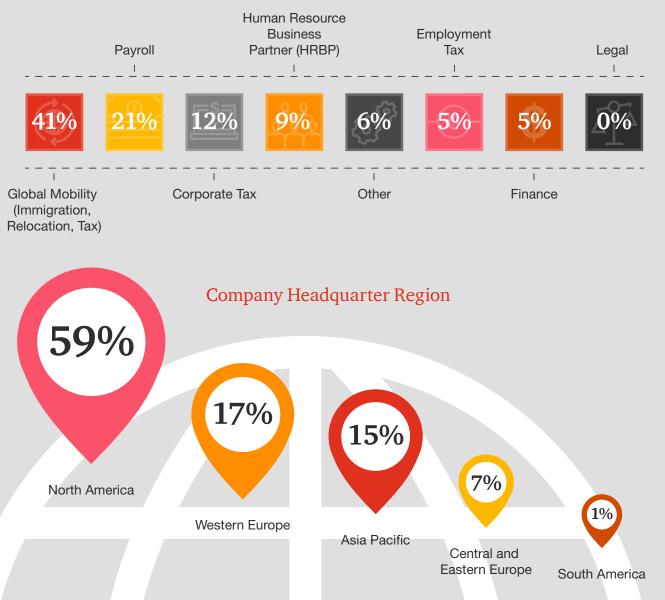
Survey Respondent Location

Afghanistan Albania Australia Austria Azerbaijan Bahrain Belgium Brazil Canada China Costa Rica Finland Germany Hong Kong (S.A.R.) Hungary India Ireland Italy Japan Liechtenstein Malaysia Mexico Netherlands New Zealand Romania Singapore Spain Switzerland Ukraine United Kingdom United States of America

## Survey Demographics

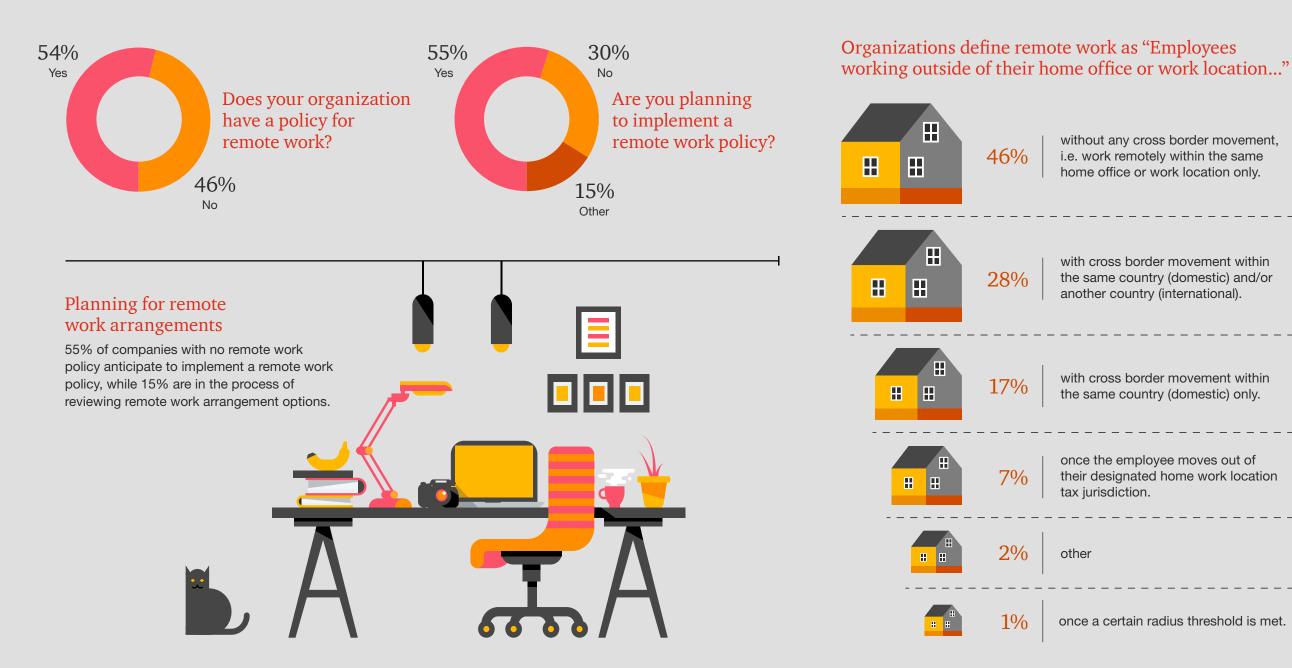
**Industry Sector** 17% **Consumer Goods** and Services 20% Tech, Media, Telecoms 16% **Financial Services** 317 9% Health Industries 16% Respondents Other 9% 4% Professional Services Energy, Utilities and Mining 2% 7% Industrial Products Government and Public Sector and Services

#### **Respondent Role**



## Definition of Remote Work





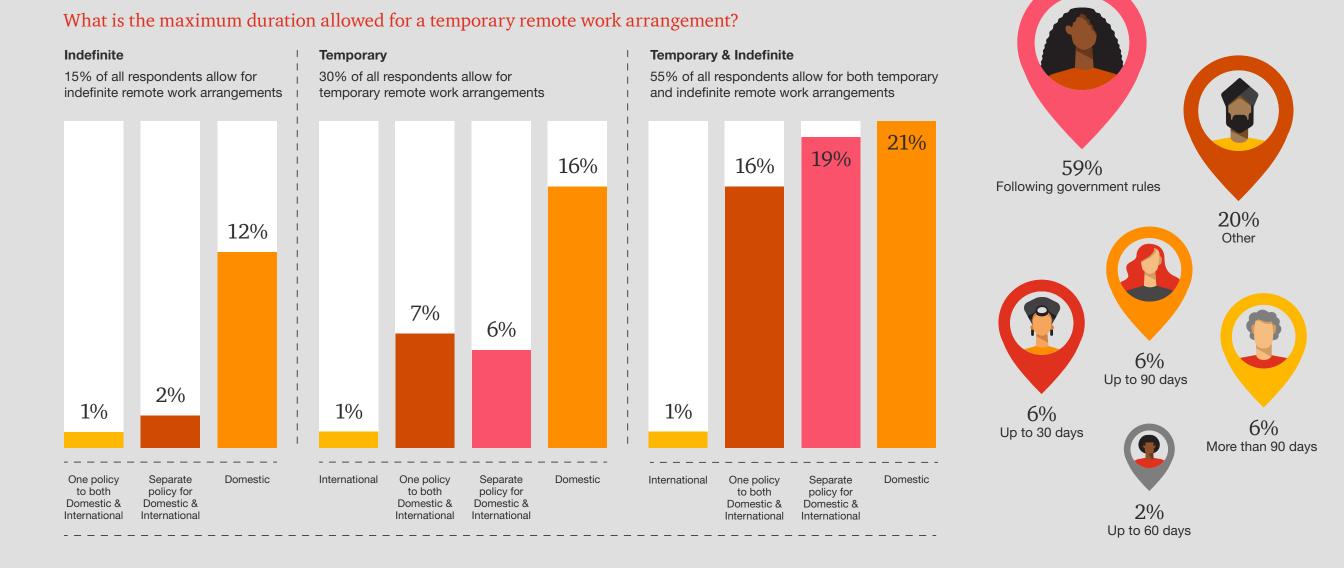
# Organizations with Remote Work Policy

54% of the respondents have implemented a policy for remote work arrangements. This page represents organizations that have a remote work policy.

Organizations are following governing authority recommendations in determining the allowable duration for temporary remote work arrangements.

20% of organizations who have not defined the duration allowed for a temporary remote work arrangement are in the process of defining their return to work strategy and reviewing remote work arrangements on a case by case basis.

## What is your company's current remote work arrangement policy?



# Organizations planning to implement Remote Work Policy

55% of the respondents that currently do not have a remote work policy are planning to implement one in the near future. This page represents the survey results of the organizations that are planning to have a policy for remote work arrangement.

#### Does your organization plan to have a remote work policy?

6% Yes, International only	54% of companies are planning to implement a remote work arrangement policy:
8% Yes, Domestic only	<ul><li>6% for international remote work arrangements only</li><li>8% for domestic remote work arrangements only</li></ul>
15% Other	<b>17%</b> with separate policies for domestic and international remote work arrangements
17% Yes, separate policies for Domestic & International	<b>23%</b> with one global policy for domestic and international remote work arrangements
23% Yes, one policy for Domestic & International	<b>30%</b> of companies are not planning to create a policy but will accommodate requests on a case by case basis.
30% No plans to create a policy but will accommodate requests on a case by case basis	Majority of the <b>15%</b> of companies that responded as "Other" note that creating a policy is still undetermined at this time.

# Organizations planning to implement Remote Work Policy

55% of the respondents that currently do not have a remote work policy are planning to implement one in the near future. This page represents the survey results of the organizations that are planning to have a policy for remote work arrangement.

### Timeline for implementing the remote work policy



In the next 3 month



By the end of 2020



Early to mid 2021



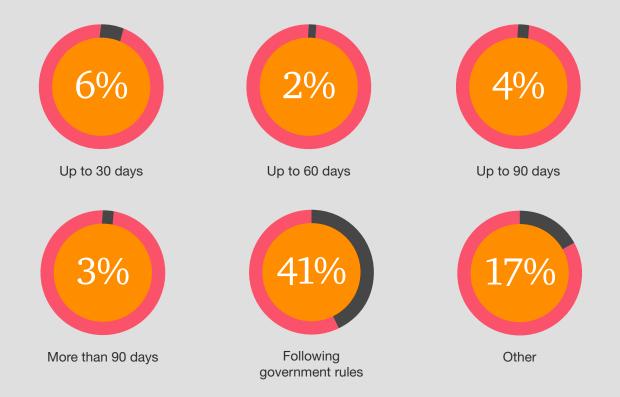
Other

Majority of the companies that responded as "Other" note that implementing the remote work arrangement policy is still in discussion and undetermined.

#### What is the duration allowed for a temporary remote work arrangement?

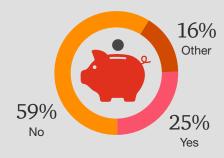


## What is the anticipated duration for a temporary remote work arrangement that your organization would allow?



# Remote Work Policy Specifics | Allowances and Benefits

Do you adjust for tax withholding during remote work period?



Do you provide tax compliance services for the remote work period?



salary adjustments for the remote work period?

Do you make any



What are the reimbursement allowances provided during remote work period?

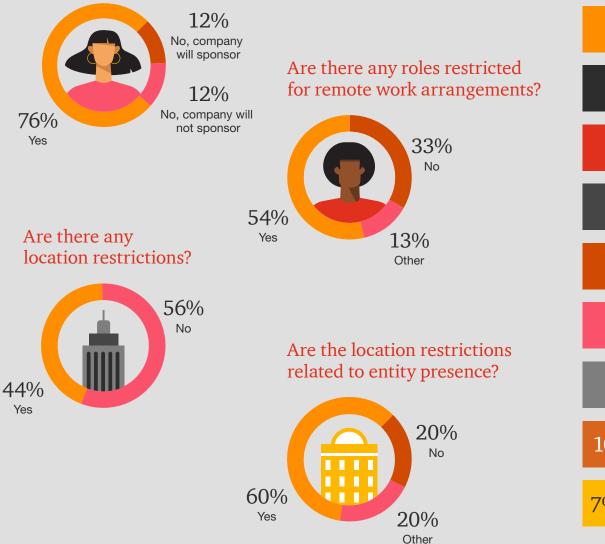
			61%	None
		24%	Home Office Furniture/Accessories Allowance	
	13%	Other		
6%	6% Tax Reimbursement			
6%	Per Dier	n		
5%	Housing			

#### What mobility support do you provide in the new work location?

		64%	None
24%	Tax Support		
23%	Immigration Support		
13% Relocation Allowance			
12% Shipment of Goods			
9% Other			

# Remote Work Policy Specifics | Restrictions and Approvals

## Does the employee already need to have the right to work in the location?



What are the approvals required in your organization for remote work arrangement?

56% Human Resources			
47% Manager and Above			
44% Manager			
33% Global Mobility			
31% Corporate Tax			
25% Legal			
24% Employment Tax			
10% Other			
7% None			





### How does your company view remote work arrangements to change the structure of your company?

29% Reduce real estate cost			
21% Compensation will remain based on home work location, regardless of physical work location			
14% Other			
13% Align compensation to new remote work location			
10% Increase geographical footprint by allowing employees to work from wherever, with no access to an office			
9% Increase geographical footprint by allowing employees to work from wherever we have an office			
3% We anticipate that our company will reduce the number of corporate entities worldwide.			



### What are the primary key drivers to enable remote work arrangements?

26% Health and safety of our employees		
23% Enhance the employee experience		
21% Attract key talent		
16% Compliance requirements		
12% Corporate tax implications		
2% Other		





### What are your company views on remote working?

29% We are already set up for domestic and international remote working		
20% We are evaluating if domestic and international remote working can work and is right for us		
20% We don't anticipate adopting remote work as the new norm and have a planned approach for employees to return to work		
15% We want to enable domestic and international remote working but are exploring if it's possible		
12% Other		
4% We want to enable domestic and international remote working and will make it happen		





### What is your company's approach to international new hires that are unable to move to their intended location?

	32% Provide the international new hire with a local contract in their current location if there's an entity in that location, until it is possible to move to the new work location
	de the international new hire with intended work location contract, but perform their employment s in the current remote work location
24% Other	
20% Postpon	ne their start date





### How does your company envision the remote work arrangement to be structured?

46%	We anticipate remote workers to have access to an office, but are not required to go in	
21% We anticipate remote workers to have access to an	office, and require them to go to the office	
20% We anticipate remote workers to work remotely, with no access to office		
13% Other		

## Insights and Resources



For our latest insights and resources, please visit: https://www.pwc.com/gx/en/issues/crisis-solutions/covid-19.html

#### Want to know more? Please contact:



Eileen Mullaney eileen.mullaney@pwc.com



Eden Crouch eden.crouch@pwc.com

This content is for general information purposes only and should not be used as a substitute for consultation with professional advisors.

© 2020 PwC. All rights reserved. PwC refers to the PwC network and/or one or more of its member firms, each of which is a separate legal entity. Please see www.pwc.com/structure for further details.

